

Welcome

15 May 2017



IHG has a history of innovation and making smart investments in RM Technology

1964

Holiday Inn

HOLIDEX®, the first of the hotel Central Reservation Systems (CRS)







IHG has a history of innovation and making smart investments in RM Technology

1994

HIRO

Holiday Inn Reservation Optimizer launches as the first proprietary RMS



2007

PERFORM

IHG® launches PERFORM



2009

PRICE OPTIMIZATION

And becomes the first hotel company to launch an award winning proprietary Price Optimization module



IHG has a history of innovation and making smart investments in RM Technology



2014

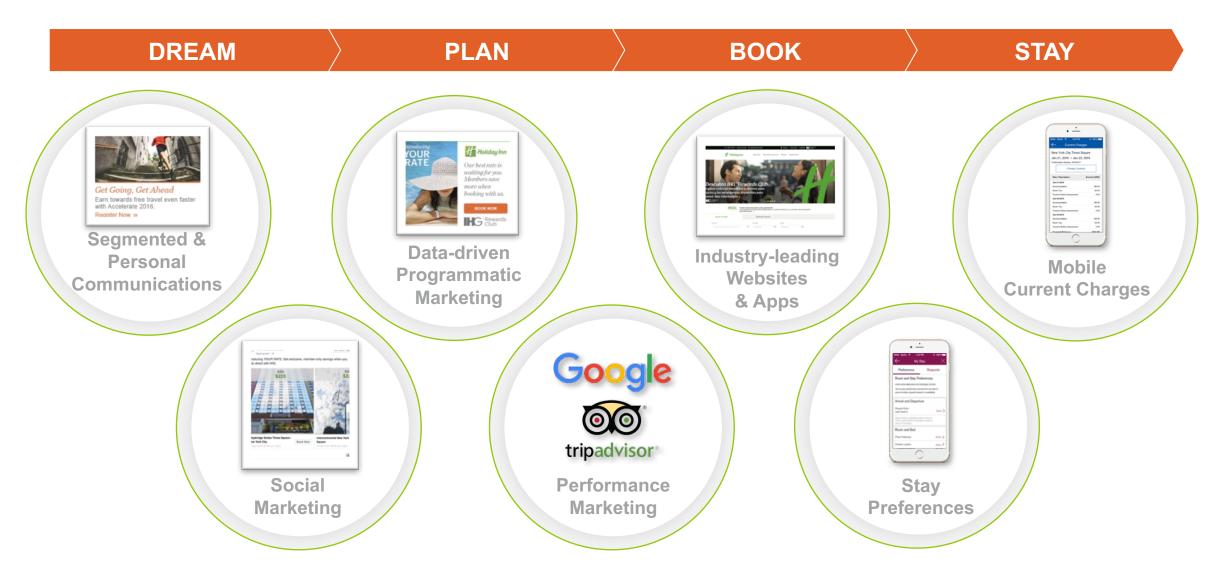
GUEST RESERVATION SYSTEM

IHG® and Amadeus announce the development of a next-generation Guest Reservation System.

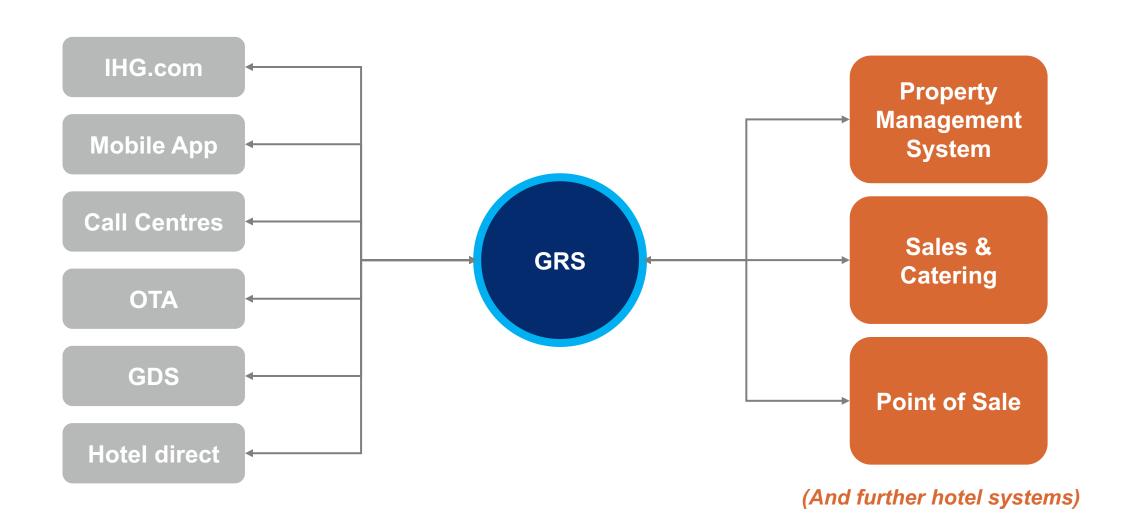
The new cloud-based community model will be a first for the hotel sector.



We have a leading and innovative Digital business, driving direct revenue and profitability across the guest journey



Guest Reservation System provides availability and pricing from hotel systems to marketing and booking channels



GRS will enhance our offer right across the Guest Journey



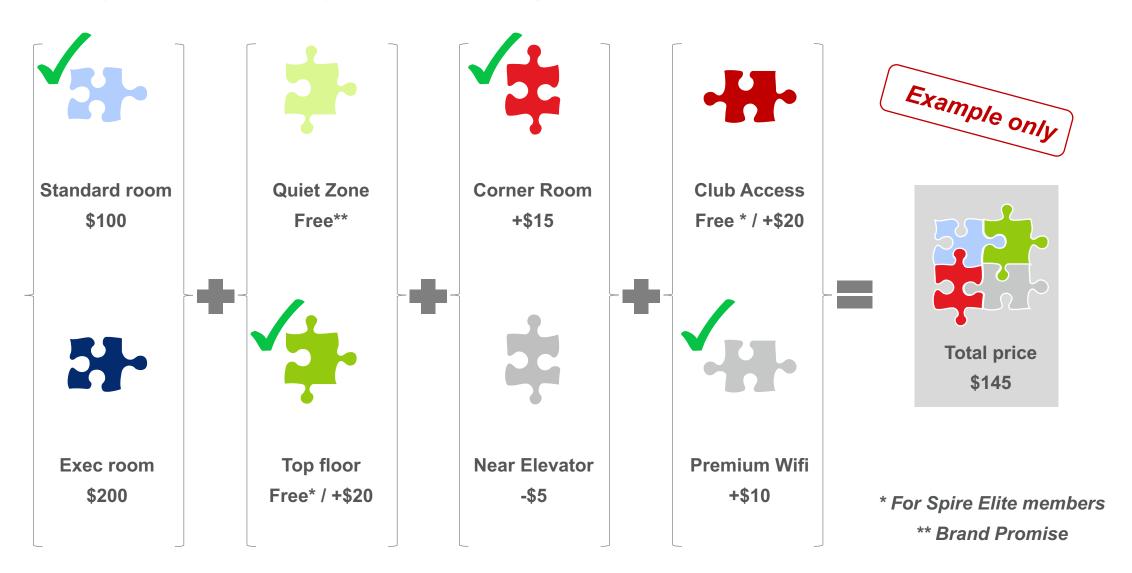
We will be able to serve guests in the Plan stage with far more search flexibility

Search type	Guest need	Results returned
Location & Attribute	"Which San Diego hotels offer ocean view rooms?"	 Hotels with that attribute List with teaser rates
Location, Date, Price	"I want to pay less than \$150 for a room in DC next week"	 List of hotels with availability at that price point
Property and Package	"I want the Theatre Time Out package at Paris Le Grand"	 Availability calendar for that promotion/package
Date and Attribute	"I'd like a beachfront room somewhere over Easter"	Hotels by location with that attribute & availabilityList with teaser rates

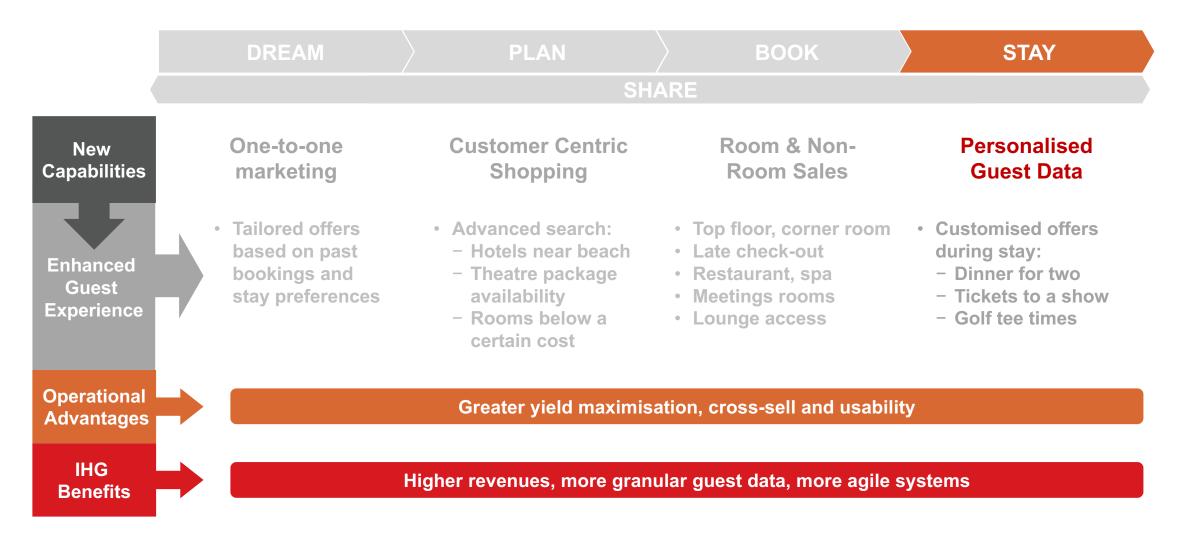
GRS will enhance our offer right across the Guest Journey



In the future we will be able to tailor and price our offer accordingly, informed by past booking behaviours



GRS will enhance our offer right across the Guest Journey



We have a world-class partner in Amadeus as we shape the future of industry reservations systems

amadeus

World-leading expertise

Launch partner for BA and Qantas reservation and ticketing systems

Shares IHG's vision for future of industry reservation systems

- IHG & Amadeus: defining the future of industry reservations systems
- Amadeus is a highly experienced partner will build and maintain GRS
- Community model builds scale around a commoditised process
 - IHG has "first mover" advantage
 - Supportive of community model

GRS offers significant benefits for IHG, given our advanced, proprietary systems

amadeus



 Categorise inventory better & display additional room types



CRM systems

Revenue Management

Channel distribution systems

B2B sales systems

- Greater personalisation of offers and upgrades
- Enables upselling at various points in Guest Journey
- Better yield management capabilities

Our new systems will add value for owners, hotels, guests, and IHG

IHG Commercial Strategy

- Simplify delivery of products and services
- Speed to market for key initiatives
- Sell the entire guest experience



Consistent Guest Experience

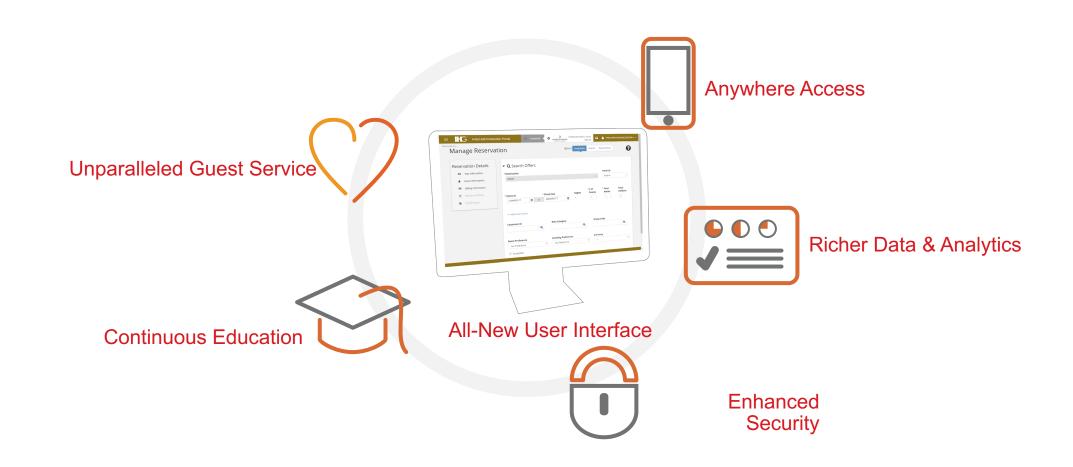
 Consistent Brand and richer Guest Experience across hotels



Improved Owner Value

- Compelling Owner Value Proposition
- Single provider / one-stop support model (IHG)
- Better enable and empower staff to perform
- Streamlined, best-in-class system user experience

For hotels: a streamlined, best-in-class user experience and increased profitability



After extensive testing, we will start a multi-year rollout this year!



Growing sophistication and benefits

We are on a journey to deliver true hospitality - GRS is just the beginning.....



Guest Reservation System



Revenue Management Platform



Hotel Management System



Additional Key System Enhancements



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